



Annual
Report

20
25



SASKCENTRAL®



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Note: Visit saskcentral.com to view the audited Consolidated Financial Statements and Notes to the Consolidated Financial Statements.

OUR VISION, PURPOSE, VALUES**Vision**

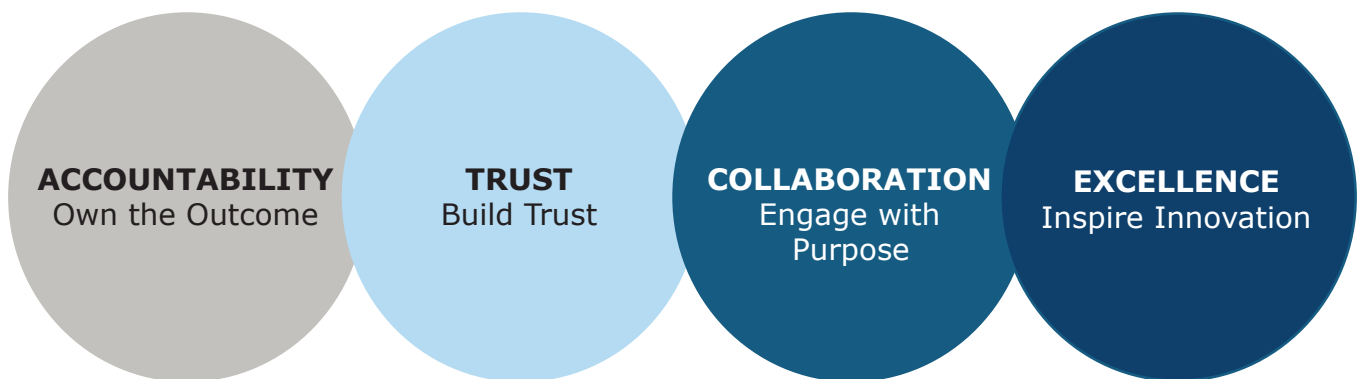
We are an exceptional partner that Saskatchewan credit unions trust to deliver expertise in liquidity management services and access to payment ecosystems.

Purpose

SaskCentral contributes to vibrant and sustainable Saskatchewan credit unions by providing access to modernized payments processing and market relevant liquidity solutions.

Our Values

SaskCentral follows four **Elevated Core Values**:



SaskCentral also subscribes to the core values on which co-operatives are based:

- Self-help: In co-operatives, people help each other whilst helping themselves by working together for mutual benefit.
- Self-responsibility: Individuals within co-operatives act responsibly and play a full part in the organization.
- Democracy: A co-operative will be structured so that members have control over the organization.
- Equality: Each member will have equal rights and benefits according to their contribution.
- Equity: Members will be treated justly and fairly.
- Solidarity: Members will support each other and other co-operatives.

In the tradition of co-operative founders, SaskCentral believes in the ethical values of:

- Honesty
- Openness
- Social responsibility
- Caring for others

LETTER FROM THE CHAIR AND CEO



Over the past year, SaskCentral made great progress as it advanced through year two of its three-year strategy, *Momentum Unleashed*. The strategy lays out the roadmap to achieve our Vision of being: “...an exceptional partner that Saskatchewan credit unions trust to deliver expertise in liquidity management services and access to payments ecosystems.”

With a focus to **Embrace** new ideas, emerging technologies, and collaboration, in 2025 SaskCentral achieved or exceeded goals across the board on the critical building blocks and strategic pillars of our strategy:

Building Blocks:

- Liquidity Management
- Clearing and Settlement
- Payments
- Strategic Investments

Strategic Pillars:

- Operational Excellence
- Stakeholder Experience
- People

In the area of Liquidity Management, a digital client interface solution was selected, developed, tested and ready for roll-out to credit unions to enhance ease of access, increase efficiency and reduce internal time costs. Cease-to-Act standards and emergency protocols were

also strengthened through work with Credit Union Deposit Guarantee Corporation (CUDGC).

Within Clearing and Settlement, SaskCentral identified the path to become a direct clearer under the Automated Clearing Settlement System (ACSS) and progressed on work to map out operational requirements on Lynx. Understanding the full context and implications of both payment systems is crucial in preparing the organization to decide on whether to proceed to become a direct clearer in the near future.

In the area of Payments, SaskCentral worked with Prairie Payments Joint Venture (PPJV), our Prairie Central partners, and Payments Canada to ensure our ability to meet operational readiness for Real Time Rail (RTR) in 2026 and 2027. In addition, SaskCentral supported development of the PPJV Strategic Implementation Plan to set PPJV on a financially sustainable path to cost effective and modernized payments.

Looking at PPJV as a key strategic investee, SaskCentral supported credit unions in understanding and monitoring PPJV’s strategic reassessment progress for wires, CAFT, AFT, and e-transfer. SaskCentral also worked with the Prairie Centrals to determine the appropriate capitalization model, funding model, and corporate structure for PPJV, achieving lower pricing than what was anticipated for credit unions going forward, and establishing expectations for PPJV operations to ensure stability and cost effectiveness.

Also aligned with our efforts to advance strategic investee priorities, SaskCentral completed the sale of Everlink and investigated options for optimizing its ownership levels in CU Cumis Wealth Holdings LP.

LETTER FROM THE CHAIR AND CEO

To advance Operational Excellence efforts, SaskCentral's Digital Strategy, developed in 2024, moved into execution, resulting in enhancements to data management and cyber security, as well as the development of an Artificial Intelligence (AI) Strategy and roadmap for implementation. The organization also implemented a Third Party Risk Management Framework that included identifying and assessing the criticality of vendor arrangements, and established a Technology and Cyber Risk Management Framework, strengthening SaskCentral's cyber security posture.

On the stakeholder front, an Environment, Social and Governance (ESG) strategy was developed ensuring the organization has a clear picture of its role across People, Community Impact, and Investment spaces.

As always, our people are at the heart of achieving our goals. Underscoring the organization's ability to deliver on its objectives, leadership development activities continued with programs to increase empowerment at all levels and ensure leaders promote an environment of inclusion and belonging. Critical roles and functions were also identified from a risk lens to protect the delivery of both the organization's strategy and day-to-day operations.



Sean Lesy,
CEO

Recognizing the ongoing merger activity among Saskatchewan credit unions, governance bylaw amendments were reviewed and approved by the credit union membership, ensuring SaskCentral's governance evolves with changes in the provincial credit union system.

As we look to 2026 and enter the third and final year of our current strategy, our focus will be to **Excel**, building on the foundations established in the first two years to demonstrate excellence in execution, set ambitious goals, and leverage the progress we have made to deliver tangible results.

In all our decisions, SaskCentral remains committed to the credit unions we serve and our role to contribute to a vibrant, sustainable, and strong Saskatchewan credit union sector. That strength was evidenced by continued growth in 2025, with credit unions' assets reaching \$29.9 billion and membership increasing to more than 455,000.

We remain grateful for the ongoing support and engagement from our credit unions, which is critical to achieving our goals and to our ultimate collective success.



Neil Cooper,
Chair

CORPORATE PROFILE

SaskCentral is owned by, and is the liquidity manager for, Saskatchewan credit unions. Working towards its vision of being an exceptional partner that Saskatchewan credit unions trust to deliver expertise in liquidity management services and access to payments ecosystems, SaskCentral's strategy is focused on continually evolving to keep pace with the rapidly changing financial services environment.

Liquidity Management

SaskCentral manages liquidity on behalf of Saskatchewan credit unions. By aggregating statutory liquidity deposits, SaskCentral facilitates clearing and settlement, provides credit facilities that support daily cash flow management, coordinates emergency liquidity support and provides investment management services.

Statutory Liquidity Deposits

By regulation, Saskatchewan credit unions hold 8.65% of their deposits with SaskCentral. These are known as statutory liquidity deposits. For investments backing deposits, SaskCentral invests in liquid assets, which support clearing and settlement, daily cash flow management and emergency liquidity.

Statutory Liquidity deposit products are offered on the basis of the Liquidity Coverage Ratio, where the underlying asset mix backing the deposits are utilized on a pass-through basis by member credit unions for inclusion within Liquidity Adequacy requirements, as outlined by Credit Union Deposit Guarantee Corporation (CUDGC).

Clearing and Settlement

Clearing involves the routing of information related to payment items among financial institutions to facilitate settlement of payments between payers and payees. As a clearing Central, Clearing & Settlement is facilitated by SaskCentral, via the Group Clearer, on behalf of member credit unions.

Prairie Payments Joint Venture (PPJV) provides payment processing for credit unions, including processing Interac e-Transfer, wires, cheques, AFT and bill pay. Daily balances are cleared through SaskCentral; the net Saskatchewan cash flow is aggregated with other provinces and the Canadian system net amount is settled with the Bank of Canada.

Payments Canada sets the requirements for accessing the payments ecosystem via the Bank of Canada and outlines roles and responsibilities. Clearing credit union centrals are represented by Central 1 Credit Union (Central 1), which acts as the Group Clearer. A Group Clearing Joint Venture (GCJV) with representatives from Central 1, Alberta Central, SaskCentral and Credit Union Central of Manitoba (CUCM) oversees the functioning of the Group Clearer.

Daily Cash Flow Management

SaskCentral offers several products and services to help credit unions manage daily cash flow requirements, including a current account, credit facilities, and cash services.

SaskCentral maintains a commercial paper program, supported by a R1-Low credit rating with Morningstar DBRS, coupled with a variety of Repurchase Facilities with Schedule 1 banks. Additionally, SaskCentral maintains access to the Bank of Canada's Standing Term Liquidity Facility (STLF).

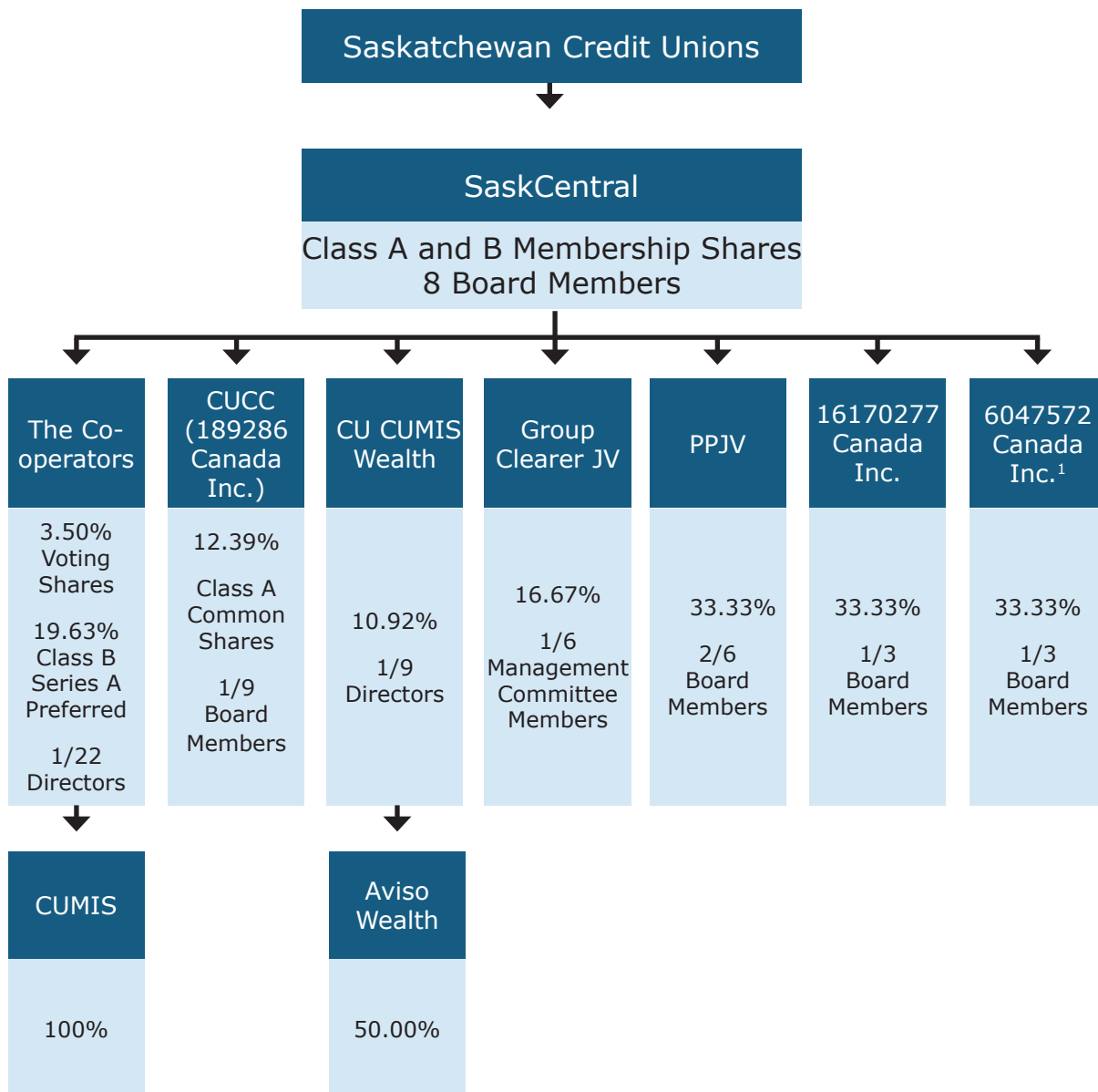
CORPORATE PROFILE

Emergency Liquidity Support

SaskCentral provides emergency liquidity support to Saskatchewan credit unions, inclusive of short-term credit facilities, incident management, and communication protocols. SaskCentral’s emergency lending services are assessed annually, through comprehensive scenario-based testing.

Strategic Partners

SaskCentral holds an ownership position in strategic partners as a means of ensuring access to the products and services Saskatchewan credit unions need to provide full service to their members. SaskCentral’s ability to influence investee strategies is tied to its ownership interest in the investee.



1. Previously Celero Solutions

CORPORATE PROFILE

The Co-operators Group Limited

Share ownership by SaskCentral: 3.5%

The Co-operators is 100% Canadian-owned and operated by co-operatives, credit unions and like-minded organizations, representing a variety of sectors and regions across the country. The Co-operators owns CUMIS, which partners with credit unions to deliver a wide range of insurance and other financial services.

CUCC (legal name 189286 Canada Inc.)

Share ownership by SaskCentral: 12.4%

CUCC provides payments support for Interac Corp. products and services to the national credit union system and acts as the Master Client on behalf of credit unions that use Everlink Payment Services Inc. as the service provider for core Interac Corp. products and services.

CU CUMIS Wealth Holdings LP (CUC Wealth)

Share ownership by SaskCentral: 10.9%

Aviso Wealth, which is owned by CUC Wealth (50%) and Desjardins (50%), supports credit unions in meeting the wealth needs of their members by integrating wealth management services across Canada.

GCJV

Joint venture participation by SaskCentral: 16.7%

Group Clearing is a joint venture of SaskCentral, Central 1, Alberta Central and CUCM that provides governance and oversight for group clearing strategies, activities and risks on behalf of credit unions across the country.

PPJV

Share ownership by SaskCentral: 33.3%

PPJV provides payment processing, including e-Transfer, wires, cheques, AFT and bill pay,

for credit unions, their members and other organizations. PPJV is owned by SaskCentral (33.3%), Alberta Central (33.3%), and CUCM (33.3%).

16170277 Canada Inc. (161 Canada)

Share ownership by SaskCentral: 33.3%

The principal activity of 161 Canada is that of an investment holding company, specifically for a 49% equity share in Everlink. 161 Canada is owned by SaskCentral (33.3%), Alberta Central (33.3%), and CUCM (33.3%). In June, 2025, SaskCentral divested of its shares in Everlink following the sale of the company.

Strategic Partners Governance

Governance processes balance investee needs to operate within their own environment with credit union needs as users and owners. SaskCentral's leadership team is represented on the following Boards and committees:

- PPJV Board
- CUC Wealth Board
- GCJV Management Committee
- CUCC Board
- Co-operators Board

In addition to direct representation on the PPJV Board, SaskCentral has appointed M. Elchuk, CIO Affinity Credit Union, to the PPJV Board. This representation provides opportunities to engage strategic investees where credit union concerns are identified (e.g., service, profitability). SaskCentral provides updates to the SaskCentral board on investees' performance, and investees regularly present to the SaskCentral board at quarterly board meetings.

EXECUTIVE TEAM**Sean Lesy, Chief Executive Officer**

- Joined SaskCentral in April 2025
- Past Employers: Alberta Central, Synergy Credit Union
- MBA, Schulich School of Business at York University; Bachelor of Commerce in Finance, University of Saskatchewan
- ICD.D designation, Institute of Corporate Directors
- Member: Prairie Payments Joint Venture Management Board
- Director: 189286 Canada Inc. (operating as CUCC)

**Cheryl Maksymiw, Chief Financial Officer & Chief Risk Officer**

- Joined SaskCentral in 2009, appointed CFO/CRO in February 2024
- Past Employers: CUETS Financial, The Canada Life Assurance Company
- Bachelor of Administration with Cooperative Education designation, University of Regina
- Chartered Professional Accountant designation
- Member: CU CUMIS Wealth Holdings Board, Group Clearing Joint Venture Management Committee, 6047572 Canada Inc. Board

**Jennifer Uhren, Executive, Corporate Services**

- Joined SaskCentral in 2004
- 25+ years business and credit union experience
- Bachelor of Commerce, University of Calgary; Human Capital Management Certificate, Queen's School of Business
- Chartered Professional in Human Resources designation (CPHR)
- ICD.D designation, Institute of Corporate Directors
- Director: The Co-operators Group Limited

**Tyler Huntington, Executive, Investment Services & Liquidity Management**

- Joined SaskCentral in 2004
- 25+ years in the financial services industry, with a focus within the Treasury and Capital Markets areas
- Bachelor of Finance, University of Regina
- Chartered Investment Manager and Derivatives Markets Specialist designations; Fellow of Canadian Securities Institute

CORPORATE GOVERNANCE

SaskCentral's corporate governance is anchored in the co-operative principle of democratic member control. Our governance model and co-operative structure differentiate Saskatchewan credit unions from other financial service organizations. Dedicated to our co-operative values, we work to ensure SaskCentral has effective, ethical and transparent governance practices.

Board of Directors

SaskCentral has an eight-person board elected by Saskatchewan credit unions. The board provides strategic oversight to, and overall governance of, SaskCentral, monitoring progress toward business plan objectives and representing the interests of our province's credit unions. All directors are elected at large, with a competency-based board.



Neil Cooper, Chair
Elected in 2018
CFO, Conexus Credit Union
Term expires: 2027



Mark Lane
Elected in 2013
Retired CEO, Affinity
Credit Union
Term expires: 2026



Doug Jones, Vice Chair
Elected in 2020
CEO, Cornerstone Credit Union
Term expires: 2026



Michelle MacDonald
Elected 2024
Chief Innovation Officer,
Prosperity Centre Credit Union
Term expires: 2027



Trevor Beaton
Elected 2024
CEO, Synergy Credit Union
Term expires 2027



Annette Revet
Elected in 2018
Chief Strategy & Governance
Officer, Conexus Credit Union
Term expires: 2028



Adam Franko
Elected in 2023
General Manager, Luseland
Credit Union
Term expires: 2026



Nilesh Kavia
Elected in 2025
CEO, Affinity Credit Union
Term expires: 2028

CORPORATE GOVERNANCE

Compensation

Director compensation is paid in accordance with Board approved policy and is periodically benchmarked against that of comparable organizations. Compensation levels and payments are subject to oversight by the Board to ensure alignment with governance standards and approved policy.

Director	Per Diem	Honorarium	Expenses*	Total
Trevor Beaton	10,737	12,000	6,110	28,847
Neil Cooper	10,740	25,000	4,100	39,840
Adam Franko	12,952**	12,000	5,983	30,935
Doug Jones	6,708	15,000	4,319	26,027
Mark Lane	6,998	12,000	2,274	21,273
Michelle MacDonald	7,551	12,000	7,537	27,087
Annette Revet	7,377	12,000	377	19,755
Nilesh Kavia***	3,796	8,000	3,104	14,900
Mitchell Anderson****	2,075	4,000	497	6,572
Total:	68,934	112,000	34,302	215,235

*Meals, Travel, Personal Development

**Includes amounts for service as SaskCentral's appointed delegate to the board of The Co-operators.

***Nilesh Kavia's term began in April 2025.

****Mitchell Anderson's term ended in April 2025.

Board Attendance	Meetings Attended
Trevor Beaton	12/12
Neil Cooper	12/12
Adam Franko	12/12
Doug Jones	12/12
Mark Lane	11/12
Michelle MacDonald	12/12
Annette Revet	11/12
Nilesh Kavia*	8/8
Mitchell Anderson**	5/5

*Nilesh Kavia's term began in April 2025.

**Mitchell Anderson's term ended in April 2025

Meetings References Above	
Board	4
AGM	1
Planning/Development	2
Special Board	5

Note: Any meetings held by special committee of SaskCentral have not been reported on.

Board Evaluation

Evaluations are periodically conducted to ensure board operations are efficient and adhere to the highest standards of integrity. The board conducts an ongoing cycle of self-evaluations, board and committee evaluations and peer evaluations. The board also maintains a board and director development policy aimed at providing resources to support ongoing personal development.

Code of Conduct

A written code of ethical business conduct has been adopted by the board to guide director and employee activities and ensure accountability. All directors, delegates and employees of SaskCentral are required annually to sign a statement that they have read and will abide by this code. The Code of Conduct is reviewed every two years by the board and corporate counsel. The last review took place in March 2024.

CORPORATE GOVERNANCE

Whistleblower Policy

The SaskCentral Whistleblower Policy states that all SaskCentral employees and directors are responsible for reporting actual or potential unethical conduct. The intent of this policy is to provide individuals with mechanisms or channels by which they can report incidents of actual or potential improper or unethical conduct without fear of reprisal or unwarranted negative consequences. The Whistleblower Policy is reviewed by the board and corporate counsel every two years. The last review took place in December 2025.

CEO Position Description

The SaskCentral board maintains a written description of the position of the CEO, outlining the role purpose, accountabilities, leadership competencies, experience and qualifications of the position and provides a reference point for the development of the CEO’s annual performance plan. The CEO position profile was reviewed and updated in July 2024. A CEO performance plan is developed and evaluated based on the position description and priority deliverables for the year aligned to the business plan and balanced scorecard.

Committees

Audit and Risk Committee

Role: Responsible for assisting the Board in its oversight of SaskCentral’s financial operations in areas deemed necessary to maintain the integrity of:

- SaskCentral’s financial statements and other financial information;
- the qualifications, performance, and independence of the external auditors;
- the performance of SaskCentral’s internal audit function;
- the adequacy of internal controls;
- adherence to sound business practices; and
- compliance with legal and regulatory requirements.

Audit and Risk Committee	Meetings Attended
Mark Lane (Chair)	3/3
Mitchell Anderson (Past Chair)*	1/1
Neil Cooper	4/4
Adam Franko	4/4
Nilesh Kavia**	3/3
Trevor Beaton	4/4

*Mitchell Anderson’s term ended in April 2025.

**Nilesh Kavia’s term began in April 2025.

Governance, Human Resources and Conduct Review Committee

Role:

- Monitors and oversees governance practices and processes used to support the board in carrying out its governance mandate, which is to direct and control the business affairs of SaskCentral.
- Reviews SaskCentral’s human resources strategy and initiatives, human resources policies and programs, and oversees CEO performance management and compensation processes.
- Ensures related party transactions are identified, reviewed and dealt with in accordance with prudent business practices.
- Promotes ethical behaviours through SaskCentral’s Code of Conduct.
- Supports the performance of SaskCentral by overseeing the overall Board policy framework, including SaskCentral’s bylaws.

Governance, HR and Conduct Review Committee	Meetings Attended
Annette Revet (Chair)	4/4
Doug Jones	4/4
Michelle MacDonald	4/4
Neil Cooper	4/4
Mark Lane*	1/1

*Mark Lane moved to Chair Audit and Risk Committee.

CORPORATE GOVERNANCE

Nominating Committee

Role:

- Oversees the annual nomination process of directors to the Board.
- Recommends the director election process and short list of candidates to the Board.
- Pro-actively searches for nominees who possess the competencies, experiences, and diversity the Board is seeking for director positions as they need to be filled.
- Leads the process of reviewing and interviewing qualified candidates.
- Maintains and regularly reviews an evergreen list of individuals who have expressed an interest in serving on the Board.

Nominating Committee	Meetings Attended
Michelle MacDonald (Chair)	7/7
Doug Jones (Past Chair)	5/5
Adam Franko	5/5
Annette Revet	2/2
Nilesh Kavia*	2/2
Trevor Beaton	7/7

*Nilesh Kavia’s term began in April 2025.

Transaction Oversight Committee: Project North

Role: Established by the SaskCentral Board of Directors to act on its behalf with respect to SaskCentral’s ownership interest of Everlink.

Transaction Oversight Committee	Meetings Attended
Mark Lane (Chair)	1/1
Adam Franko	1/1
Doug Jones	1/1
Michelle MacDonald	1/1

CEO Search Committee

Role: Established by the SaskCentral Board of Directors to lead the process for conducting the search for the new CEO, including making recommendations to the Board on qualified candidates.

CEO Search Committee	Meetings Attended
Mark Lane (Chair)	3/3
Adam Franko	3/3
Annette Revet	3/3
Trevor Beaton	3/3

CORPORATE GOVERNANCE**Co-operative Social Responsibility (CSR)**

SaskCentral's CSR strategy focuses on organizational behavior that benefits society, the economy and the environment, linking to our corporate values and business plan and aligning with the plans and priorities of our key stakeholders – credit unions, employees and the community.

Credit Unions

Stakeholder engagement is a key component of CSR. SaskCentral engages directly with credit unions on a daily basis to support their needs. SaskCentral's strategy is also designed to enhance our focus on credit unions and to deliver to a high standard in our two core business competencies, liquidity management and access to payments ecosystems. By offering products and services on commercial terms, we ensure SaskCentral understands the markets in which it operates on behalf of our credit union members and customers.

Employees

SaskCentral encourages and supports volunteerism among staff with a company policy allowing employees up to three paid days per year to serve in volunteer activities. In 2025, employees donated 173.75 hours of their time.

Creating a safe, comfortable and environmentally-friendly workplace is also a priority. SaskCentral holds a silver certification from BOMA BEST, a national green building program which assesses an organization's environmental performance and management of its buildings.

Community

As a co-operative, SaskCentral upholds the principle of giving back to the community. In 2025, the organization donated close to \$59,000 to local charities and non-profit organizations through financial contributions, volunteer hours and in-kind donations. This includes SaskCentral's Building Communities Grant program, which allows each employee

to name a charity or non-profit of their choice to receive a donation of \$300. Through this program in 2025, we donated \$12,600 to 18 Saskatchewan community organizations.

Environmental, Social and Governance (ESG)

In 2025, SaskCentral developed an ESG Strategy to demonstrate our commitment to sustainability and ethical practices, help strengthen stakeholder trust and satisfaction, and reinforce SaskCentral's role as a reliable and responsive partner for credit unions.

The strategy is aligned with our organizational objectives, values and risk appetite, as well as our strategic and operational priorities and capacity, and balances financial performance with responsibility to people, community and the environment.

In 2026, we will begin implementation of the identified priority areas of focus, including the development of ESG governance, metrics and reporting. Ultimately, our ESG vision is to create lasting value for our stakeholders and the community by integrating ESG into decisions, operations and culture, and continuing to grow and evolve in the ESG space.

Diversity, Equity, and Inclusion (DEI)

SaskCentral's DEI strategy includes a vision to create an organization where we welcome and celebrate diverse perspectives and experiences, engage and respect all employees, and nurture our connection to our community. In 2025, SaskCentral aligned our DEI plan with the ESG strategy and integrated our DEI committee into our culture committee.

MANAGEMENT DISCUSSION AND ANALYSIS

This section of the report, which provides management's discussion and analysis (MD&A), reviews and analyzes the results of operations and financial condition of SaskCentral for the year ended December 31, 2025. The financial information within this MD&A should be read in conjunction with SaskCentral's audited consolidated financial statements for the year ended December 31, 2025, which were approved by the Board of Directors (the Board) on March 4, 2026.

The results presented in this MD&A, and in the consolidated financial statements, are reported in Canadian dollars and have been prepared in accordance with IFRS® Accounting Standards. For the purpose of SaskCentral's consolidated MD&A, SaskCentral refers to the consolidated entity, including its downstream investees, Prairie Payments Joint Venture (PPJV), 6047572 Canada Inc. (604 Canada), 16170277 Canada Inc. (161 Canada) and CU CUMIS Wealth Holdings LP (CUC Wealth).

Caution Regarding Forward-Looking Statements

From time to time, SaskCentral makes written and verbal forward-looking statements. Statements of this type are included in reports to Saskatchewan credit union shareholders and the annual report and may be included in filings with Canadian regulators in other communications. Forward-looking statements include, but are not limited to, statements about SaskCentral's objectives and strategies, targeted and expected financial results and the outlook for SaskCentral's business or for the Canadian economy.

By their very nature, forward-looking statements involve numerous assumptions. A variety of factors, many of which are beyond SaskCentral's control, may cause actual results to differ materially from the expectations expressed in the forward-looking statements. These factors include, but are not limited to, changes in economic and political conditions, legislative and regulatory developments, alignment of strategies of potential partners, legal developments, the accuracy of and completeness of information SaskCentral receives from counterparties, the ability to attract and retain key personnel and management's ability to anticipate and manage the risks associated with these

factors. The preceding list is not exhaustive of possible factors. These and other factors should be considered carefully, and readers are cautioned not to place undue reliance on these forward-looking statements. SaskCentral does not undertake to update any forward-looking statements, whether written or verbal, that may be made from time to time by it or on its behalf.

Company Profile

SaskCentral is owned by, and is the liquidity manager for, Saskatchewan credit unions. By aggregating statutory liquidity deposits, SaskCentral facilitates clearing and settlement, provides credit facilities that support daily cash flow management, coordinates emergency liquidity support and provides investment management services.

SaskCentral maintains business arrangements with, and investments in, a number of co-operative financial service organizations. These relationships provide Saskatchewan credit unions with required services and enable SaskCentral to achieve efficiencies by dealing with key service suppliers on behalf of all Saskatchewan credit unions.

A summary of SaskCentral's strategic partners and their classification for accounting purposes is as follows:

MANAGEMENT DISCUSSION AND ANALYSIS

Strategic Partners	Accounting Classification
16170277 Canada Inc. (161 Canada)	Joint operation
189286 Canada Inc. (CUCC)	Equity investment
6047572 Canada Inc. (604 Canada), previously Celero Solutions	Investment in associate*
CUC Wealth	Investment in associate
Prairie Payments Joint Venture (PPJV)	Joint operation

* On July 3, 2024, Celero Solutions sold its operational assets and activities to a third party, including the "Celero Solutions" brand name. Following the completion of the sale, Celero Solutions changed its name to 6047272 Canada Inc. 604 Canada is currently in the process of winding down its operations. Refer to note 26 of the consolidated financial statements for further information.

Economic Overview

The Canadian economy showed resilience in 2025 in the face of ongoing trade pressures and the uncertainty of geopolitical shifts. Canada narrowly avoided a recession, with modest GDP growth between 1.2% and 1.7%. While inflation remained around the 2% target, growth was dampened by reduced population growth and lower investment. Throughout the year, the Bank of Canada cut the overnight rate from 3.25% to 2.25%.

The Canadian economy is expected to grow modestly in 2026, around 1.1%, supported by resilient consumption, improving labor conditions, and fiscal stimulus. Canada's growth outlook will hinge heavily on the outcome of trade negotiations and the review of key trade agreements. Diversifying trade relationships and removing interprovincial barriers remain high priorities but are long-term projects that will take years to achieve. While slowing population growth may bring some relief to housing affordability and ease pressure on the healthcare system, it also diminishes from the available pool of labour – allowing for fewer jobs to be created while

maintaining a steady unemployment rate. Overall, the 2026 outlook for Canada is expected to run below trend as it builds new projects and relationships that will have a longer-term focus.

Saskatchewan's economy in 2025 demonstrated resilience with real GDP growth anticipated to be 1.7%, supported by strong construction, mining and agriculture sectors. Despite facing trade risks and potential tariffs, the province maintains solid population and employment growth, with significant increases in housing starts and retail sales.

Looking ahead to 2026, private sector forecasters anticipate Saskatchewan's real GDP growth to be 1.6%, the second highest amongst provinces. This is a downward revision from the 2.0% figure originally anticipated, reflecting growing uncertainty around tariffs, the upcoming renegotiation of trade agreements, and the potential broader secondary impacts on Saskatchewan from a slowing Canadian economy. Saskatchewan's export-reliant sectors remain vulnerable to trade and investment uncertainty, underscoring the importance of strengthening internal trade and continuing to diversify and engage in strategic trade globally.¹

Saskatchewan Credit Union Performance

SaskCentral manages liquidity on behalf of Saskatchewan credit unions and SaskCentral's financial strength is built upon the financial strength of Saskatchewan credit unions, which are financially sound.

Credit Union Deposit Guarantee Corporation (CUDGC) functions as the deposit guarantor for Saskatchewan's provincially regulated credit unions and serves as the primary regulator for Saskatchewan credit unions and SaskCentral. Collectively, these entities are referred to as Provincially Regulated Financial Institutions (PRFIs). CUDGC operates under provincial legislation, namely,

¹ 2025-26 Mid-Year Report, Government of Saskatchewan, November 25, 2025

MANAGEMENT DISCUSSION AND ANALYSIS

The Credit Union Act, 1998, and The Credit Union Central of Saskatchewan Act, 2016. The responsibility for overseeing CUDGC is assigned to the Registrar of Credit Unions with the Financial and Consumer Affairs Authority of Saskatchewan as specified by provincial legislation.

Established in 1953, CUDGC holds the distinction of being the first deposit guarantor in Canada, ensuring the safety of deposits against credit union failure. Through the promoting of responsible governance, risk management, and prudent management

of capital, liquidity, along with guaranteeing deposits, CUDGC plays a crucial role in fostering confidence in Saskatchewan PRFIs.

For more information about CUDGC's responsibilities and its role in promoting the strength and stability of Saskatchewan PRFIs, consult its website at www.cudgc.sk.ca. CUDGC provides Quarterly Highlights containing detailed information on Saskatchewan Credit Union performance, also available on its website.

Statistical Review of Provincial Credit Unions

	2021	2022	2023*	2024*	2025*
Credit Unions	36	35	32	32	30
Employees	3,384	3,449	2,998	3,054	3,133
Members	490,288	497,389	444,614	445,034	455,438

* In June 2023, Innovation Credit Union became a federal credit union and therefore, is not included in the statistics for 2023 and beyond.

2025 SaskCentral Consolidated Financial Performance

Results Overview

SaskCentral's consolidated financial performance includes results from SaskCentral and its investees. The financial performance and stability of SaskCentral is summarized according to the following categories: profitability, growth, liquidity, and return on equity (ROE).

Assets Held for Sale and Discontinued Operations

Regina Commercial Office Building

SaskCentral's land, building, and investment property were classified as held for sale in 2023 and 2024 and presented separately in the consolidated balance sheet. In 2025,

SaskCentral determined that the assets no longer meet the criteria for held for sale, as the sale is no longer expected to occur within one year. Consequently, the assets have been reclassified back to property, plant and equipment and investment property on the consolidated balance Sheet. Further information is provided in note 26 of the consolidated financial statements.

6047572 Canada Inc. (Previously Celero Solutions)

The operational assets, contracts and the brand name of Celero Solutions were sold in 2024. Following the completion of the sale, Celero Solutions changed its name to 6047572 Canada Inc. and is in the process of winding down its remaining operations. Further information is provided in note 26 of the consolidated financial statements.

MANAGEMENT DISCUSSION AND ANALYSIS

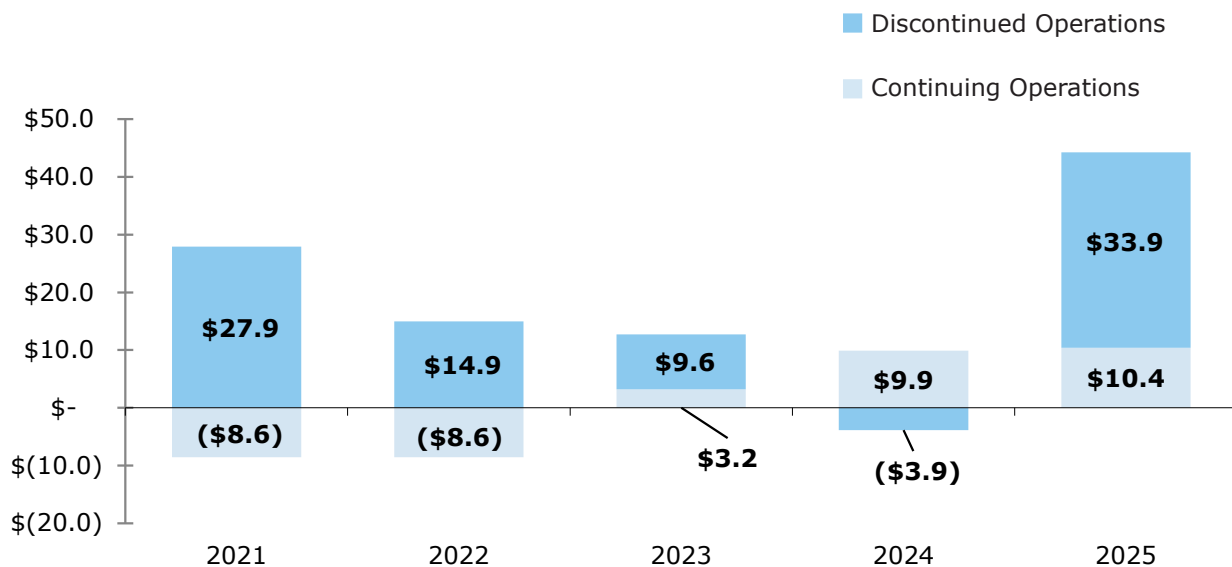
Everlink

On June 13, 2025, SaskCentral, Alberta Central, and Credit Union Central of Manitoba sold their collective 49% investment in Everlink to a third party. Further information is provided in note 26 of the consolidated financial statements.

Profitability

SaskCentral generated profit of \$44.2 million (2024 – \$6.0 million). SaskCentral’s profit from continuing operations was \$10.4 million (2024 – \$9.9 million). Net interest income decreased by \$3.1 million to \$12.1 million and was offset by an increase to non-interest income of \$1.3 million to \$42.3 million. SaskCentral’s profit from discontinued operations was \$33.9 million (2024 - \$3.9 million loss).

Consolidated Profit (in millions)



Net interest income decreased to \$12.1 million (2024 - \$15.1 million) driven by declining interest rates in 2025. Assessment revenue of \$7.1 million (2024 - \$6.7 million) increased from prior year due to the Saskatchewan credit union asset growth. SaskCentral continued to offer market comparable pricing on products and services consistent with benchmarks in 2025.

Fee for service revenue increased to \$31.6 million (2024 – \$27.7 million) due to an increase in payment processing fees revenue in PPJV and tenant revenue.

Realized and unrealized gains on financial instruments totaled \$2.1 million (2024 - \$4.8

million) primarily due to unrealized gains on financial assets as a result of market performance throughout 2025 and trends of long-term credit spreads related to financial liabilities impacting SaskCentral’s own credit risk reserve.

The share of profit in associates represents SaskCentral’s share of net income or losses from its investees. SaskCentral’s share of profit was \$1.4 million (2024 - \$1.9 million profit). The decrease was due to higher distributions from CUC Wealth in 2025, which reduces the income attributable to SaskCentral.

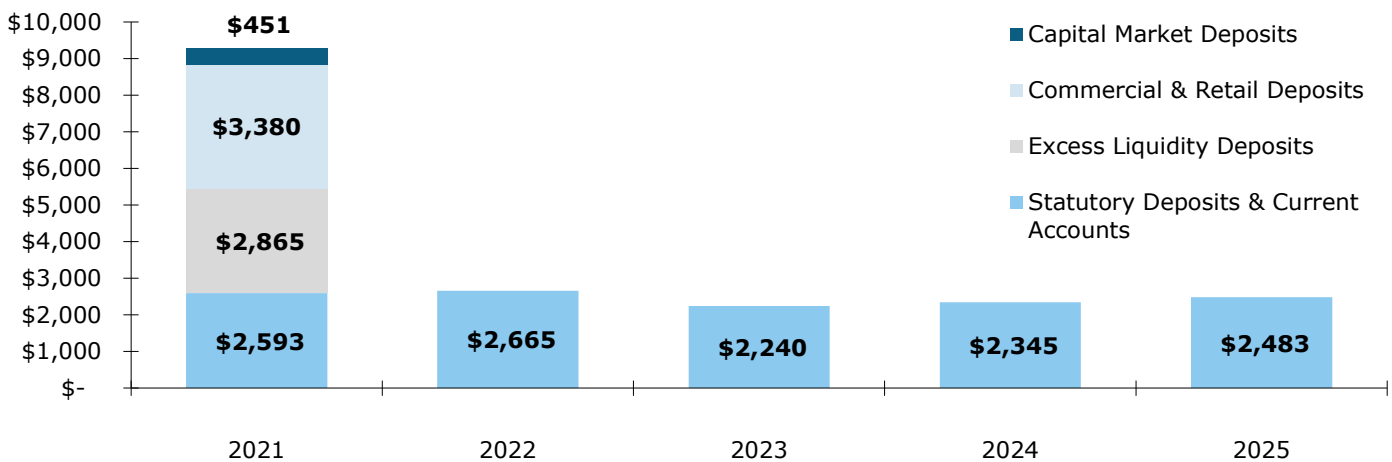
MANAGEMENT DISCUSSION AND ANALYSIS

Non-interest expenses of \$41.9 million (2024 – \$42.7 million) represent expenditures incurred to manage liquidity for Saskatchewan credit unions and payments processing services, as well as general operating expenses such as salary and employee benefits and occupancy costs. The non-interest expenses decreased primarily due to lower technology expenses and professional fees, offset by higher salaries and benefits expenses and increased occupancy costs. The increase in occupancy cost was due to a one-time catch-up recognition of depreciation on the building and investment property due to the reclassification from held-for-sale to in-use during 2025.

Growth

Deposits are comprised of statutory liquidity deposits and credit union cash balances. Statutory liquidity deposits increased 6.1% (2024 – 5.0% increase) due to continued strong credit union growth. The statutory liquidity guidelines require that credit unions hold 8.65% (2024 – 8.65%) of credit union deposits at SaskCentral. Credit union cash balances increased 4.2% (2024 – 1.7%). Credit union cash balances can fluctuate substantially year over year. The balance shown below for 2021 includes Concentra Bank deposits. Concentra Bank was sold in 2022.

Consolidated Deposits (in millions)



Liquidity

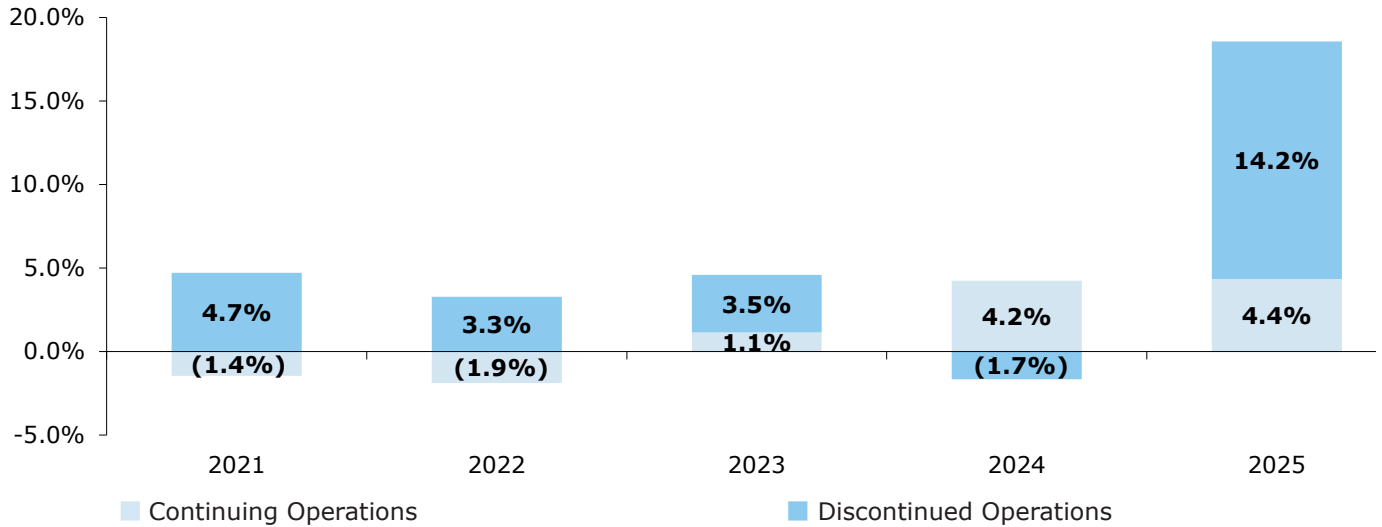
SaskCentral continued to hold a strong liquidity position in 2025. Cash and securities totaled \$2.7 billion, or 96.9% of assets (2024 – \$2.5 billion or 95.9%).

Return on Equity (ROE)

Equity increased by \$23.0 million from 2024. Annual earnings resulted in a net increase to retained earnings of \$43.9 million. SaskCentral repatriated \$14.3 million of Class A membership shares and \$1.9 million of Class B membership shares in 2025, as well as declared a dividend of \$4.7 million. For 2025, SaskCentral’s ROE, including discontinued operations, was 18.6% (2024 – 2.5%). The ROE from continuing operations increased to 4.4% from 4.2%.

MANAGEMENT DISCUSSION AND ANALYSIS

Consolidated Return on Equity



Liquidity Management

SaskCentral manages liquidity by evaluating regulatory developments, monitoring liquidity risks and assessing liquidity sufficiency.

SaskCentral uses two metrics to monitor liquidity risk: the SaskCentral stand-alone Liquidity Coverage Ratio (LCR) and CUDGC’s LCR. The stand-alone LCR is modeled after the *Standards of Sound Business Practice – Liquidity Adequacy Requirements (SSBP-LAR)* published by CUDGC. This guideline does not apply to SaskCentral; however, SaskCentral has incorporated the SSBP-LAR principles in the LCR. CUDGC’s LCR is based on the balance sheet of all Saskatchewan credit unions and includes their statutory liquidity deposit investments. Both measures are used to assess SaskCentral’s liquidity position, and all policy requirements have been met in 2025. SaskCentral’s stand-alone LCR at December 31, 2025 was 149% (2024 – 155%) and the system-wide LCR was 250% (2024 – 258%). Refer to note 3 of the consolidated financial statements for further information.

SaskCentral supports credit unions in managing their LCR. A credit union’s stock of

High-Quality Liquid Assets (HQLA) includes securities held directly as well as those held indirectly in the form of statutory liquidity deposits with SaskCentral. A credit union may allocate the amount of its statutory liquidity deposits to each level of HQLA and other liquid assets on a ‘look-through’ basis and in accordance with the investment allocation of the liquidity pool at each level.

Capital Management

Capital management consists of maintaining the capital required to cover risks and comply with the regulatory capital ratios defined by CUDGC. Policies are developed to set out the principles and practices SaskCentral incorporates into its capital management strategy. These policies also set out the basic criteria SaskCentral adopts to ensure that it has sufficient capital at all times and prudently manages such capital in view of its future capital requirements.

SaskCentral has developed an Internal Capital Adequacy Assessment Process (ICAAP) as an important component of its Enterprise Risk Management (ERM) framework. ICAAP provides a comprehensive financial analysis of the organization’s

MANAGEMENT DISCUSSION AND ANALYSIS

major risks. This analysis improves the understanding of the issues facing SaskCentral and their financial impact on the organization. The ICAAP allows SaskCentral to make more informed decisions about its strategic initiatives, organizational policies, and capital optimization strategies. Doing so assists SaskCentral in meeting its strategic objectives.

SaskCentral actively manages capital to ensure long-term financial stability, support liquidity functions, and maintain an investment-grade credit rating. Capital plans analyze the different strategies that are available to SaskCentral to optimize capital. Specifically, the purpose of capital planning is to ensure SaskCentral has adequate capital to meet regulatory and operational requirements; provide flexibility for changes in business plans; and signal financial strength to stakeholders.

Regulatory Capital and Capital Ratios

Capital levels are regulated pursuant to guidelines issued by CUDGC. Regulatory capital is allocated to two tiers. Tier 1 capital comprises the highest quality capital and is a core measure of SaskCentral's financial strength. It consists of more permanent components of capital, is free of mandatory fixed charges against earnings and has a subordinate legal position to the rights of depositors and other creditors. SaskCentral's Tier 1 capital is comprised of credit union membership shares and retained earnings. Tier 2 capital includes supplementary capital instruments that contribute to the overall strength of SaskCentral as a going concern but fall short of meeting the Tier 1 requirements. Total capital is defined as the sum of Tier 1 and Tier 2 capital. For further details on the terms and conditions of the various capital components, refer to note 5 of the consolidated financial statements. Regulatory capital is adjusted for investments in unconsolidated subsidiaries, where SaskCentral holds an ownership position of

10% or higher. The investment in CUC Wealth (net of accumulated other comprehensive income) and the investment in PPJV are deducted from SaskCentral's capital. This allows CUDGC to monitor the capital strength of SaskCentral's stand-alone operations.

Borrowing Multiple

Regulatory capital adequacy for SaskCentral is measured by CUDGC through the borrowing multiple. The borrowing multiple is calculated by dividing total borrowings by Tier 1 and Tier 2 regulatory capital. Total borrowings consist of deposits, loans payable, notes payable, and other adjustments. CUDGC sets a limit of 20.0:1 that the borrowing multiple must not exceed. SaskCentral has set its own ceilings that are below that of CUDGC.

The *Capital Management Policy* establishes an internal limit of 18.0:1, at which point SaskCentral's Board of Directors must require management to take mitigating action to make certain the borrowing multiple does not exceed CUDGC's limit. The *Capital Management Policy* also establishes a management limit of 17.0:1, at which point management will outline actions to the Board to assuage the situation. As of December 31, 2025, the borrowing multiple was 14.0:1 (2024- 13.2:1).

MANAGEMENT DISCUSSION AND ANALYSIS

Tier 1 and Tier 2 Capital

	2025	2024
Tier 1 Capital	243,647	220,180
Total Borrowing Multiple Capital	179,099	179,963
Total Borrowings	2,513,407	2,374,916
Actual Borrowing Multiple	14.0:1	13.2:1
SaskCentral Policy Limit	18.0:1	18.0:1
Tier 1 Regulatory Capital		
Membership shares	55,360	71,562
Retained earnings	194,341	155,023
Own credit risk ¹	(2,183)	(2,534)
IFRS related reclassification ²	(3,871)	(3,871)
Total Tier 1 Capital	243,647	220,180
Tier 2 Regulatory Capital		
IFRS related reclassification ²	3,871	3,871
Total Tier 2 Capital	3,871	3,871
Total Tier 1 and Tier 2 Capital	247,518	224,051
Deduct:		
Investments in unconsolidated subsidiaries	64,286	32,711
Assets of little or no realizable value	4,133	11,377
Total Tier 1 and Tier 2 Capital	179,099	179,963
¹ Represents the cumulative impact of SaskCentral's own credit risk (OCR) on financial liabilities measured at fair value through profit or loss.		
² Accumulated net after-tax fair value gain on investment property is reclassified to Tier 2.		

SaskCentral's capital plan evaluates projected capital adequacy and considers capital options, including membership share true-ups and organic growth of retained earnings. SaskCentral's bylaws require each Class A and Class B member credit union to maintain mandatory membership share capital equal to a percentage of their previous year's assets, as determined by the Board. The percentage shall not be less than 0.01% and not more than 1.0% for each of Class A and Class B.

During the year, SaskCentral repatriated \$16.1 million in shares (2024 - \$17.9 million) which represents the 3rd tranche of shares

and final distribution of Concentra sale proceeds. The mandatory membership share capital level in 2025 was set at 0.175% of 2024 year-ending assets (2024 - 0.30%) for Class A membership shares and 0.149% (2024 - 0.27%) for Class B membership shares. This lower setting resulted in repatriating \$101 thousand (net) in Class A membership shares and \$11 thousand in Class B membership shares back to credit unions.

SaskCentral remains well capitalized and able to support Saskatchewan credit unions. Based on the borrowing multiple at the end of 2025, SaskCentral would be able to

MANAGEMENT DISCUSSION AND ANALYSIS

withstand additional capital shocks of \$39.6 million before reaching the Board policy limit of 18.0:1.

Capital Requirements

The primary purpose of capital is to support credit union deposits and the statutory liquidity assets, as well as clearing and settlement, daily cash flow management and emergency liquidity support. Regulatory limits are established to ensure sufficiency of capital for these purposes.

Uses of Capital

Capital is deployed to strategic investments that provide products and services to assist credit unions in servicing their members. These investments include PPJV, CUC Wealth, 604 Canada, 161 Canada, The Co-operators, and 189286 Canada Inc. (operating as CUCC). Excess capital that is not required to manage risk and comply with regulatory requirements is returned to credit unions either through a dividend, or through the repatriation of membership share capital.

Future Capital Environment

SaskCentral continues to closely monitor developments in domestic and international regulatory environments to assess the impact on our current and future capital position and will revise its capital management strategies to reflect any changes.

Enterprise Risk Management

SaskCentral's ERM framework aligns with the ERM framework developed by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). The ERM framework is approved by the Board and implemented by the ERM function, led by the Chief Risk Officer (CRO). The framework describes the principles, governance structures, roles and responsibilities and key concepts that SaskCentral uses to guide its assessment

of risks within the organization and outlines a thorough and systematic way that risk is identified, measured, managed, monitored and reported.

ERM is designed to identify potential events and risks that may significantly affect SaskCentral's ability to achieve its statutory obligations and strategic goals and objectives. The aim of ERM at SaskCentral is not to eliminate risk, but to ensure existing and emerging risks are identified and managed within the board approved risk appetite and tolerances.

ERM works closely with Third-Party Risk Management (TPRM). The TPRM program applies a lifecycle-based, risk-based approach to third-party oversight, including onboarding, due diligence, contracting, ongoing monitoring, issue management, and exit. Oversight activities are scaled based on the criticality and risk profile of each third party and are integrated with SaskCentral's broader risk governance processes. Where residual risks exceed SaskCentral's risk appetite or tolerance, appropriate escalation, remediation, or risk acceptance is required in accordance with Board-approved frameworks and policies.

ERM is closely tied with SaskCentral's strategy and business plan and is integrated with SaskCentral's strategic goals and balanced scorecard. SaskCentral's key risks and emerging risks are reviewed, challenged, and approved by the SaskCentral Audit and Risk Committee of the Board quarterly. SaskCentral has identified a multi-year strategy which includes the primary strategic goals most critical to the organization's success. These strategic goals are mapped to key risks, facilitating more intense scrutiny of critical areas during risk identification.

As a financial institution, SaskCentral takes on risk to create value for its shareholders. Credit and market risk are undertaken within the risk appetite outlined in the Risk Appetite

MANAGEMENT DISCUSSION AND ANALYSIS

Framework (RAF) and the Board's policies. SaskCentral carefully considers and evaluates risks and returns in order to remain market competitive and value-driven.

SaskCentral provides centralized coordination of emergency liquidity injection as described in the Liquidity Crisis Management Plan. The plan provides the basis for navigating through a liquidity crisis in a timely and appropriate manner by outlining triggers, roles and responsibilities and communication protocols. The plan is reviewed annually. The Liquidity Crisis Management Team is comprised of decision makers from SaskCentral, CUDGC, the affected credit union(s), the Group Clearer Joint Venture and the Canadian Credit Union Association (CCUA).

SaskCentral's Capital Crisis Management Plan provides a basis for analyzing capital management options during a capital stress event and the organization's ability to minimize capital erosion, maintain or replenish capital levels.

As a Provincial Systemically Important Financial Institution, SaskCentral maintains a Recovery Plan with a purpose to restore stakeholders' confidence in the financial soundness of the institution following an extreme, but plausible, stress event. The Recovery Plan outlines management actions that demonstrate SaskCentral's ability to recover from extreme liquidity and capital events. Recovery Plan scenarios and actions are updated annually and filed with CUDGC.

Every organization is vulnerable to loss as a result of business disruption or disasters. SaskCentral is responsible for preventing or mitigating the impact on the organization, including recovering critical functions for clients and protecting employees and tenants. To minimize the potential impact from these types of events, SaskCentral maintains a comprehensive Continuity Management Program to direct the effective management of any major business

continuity disruption.

SaskCentral has a Board-approved conflict of interest policy and a code of conduct that all employees and directors must follow. In addition, SaskCentral has a regulatory compliance framework and anti-money laundering / counter terrorist funding policy and an appointed Chief Compliance Officer / Chief Anti-Money Laundering Officer (CCO/CAMLO). The CCO/CAMLO is responsible for the framework and policy, regular risk assessments, and reporting to executive management and the Board on legislative and regulatory compliance.

2026 Outlook

The following forward-looking information in this section must be read in conjunction with the Caution Regarding Forward-Looking Statements described at the beginning of the MD&A.

Credit unions continue to operate in and respond to a rapidly changing environment, one driven by technological advancements, economic and competitive pressures, and changing consumer behavior and preferences. This presents continued pressures around margins, growth and member acquisition for credit unions, and impacts technology, digitization and efficiency.

In addition, the payments landscape is changing. Payments Canada is working to modernize Canada's payment systems; a modern payments infrastructure designed for the digital world will introduce new opportunities to simplify and enhance everyday payment interactions.

As the credit union system evolves to meet these challenges and opportunities, so too must SaskCentral, with this highly evolving environment directly driving the organization's strategy.

MANAGEMENT DISCUSSION AND ANALYSIS

In 2025, SaskCentral moved through year two of the 2024-2026 Strategy, fostering an organization that embraces new ideas, emerging technologies, and collaboration, unlocking fresh perspectives, and preparing to act on decisions. Progress was made across the board on our critical building blocks and strategic pillars.

As we move into 2026, we shift into the final year of our strategy with a continued focused on four key areas:

Liquidity Management

SaskCentral will build on its role as a trusted liquidity provider by ensuring credit unions have the tools, services, and guidance they need to operate efficiently and respond to evolving market conditions. This includes implementing a new Digital Client Interface moving credit unions from manual processes to streamlined digital tools, making liquidity management faster, more transparent, and easier to navigate. We will also partner with credit unions to investigate off-balance sheet, non-statutory liquidity service options. As well, working closely with Payments Canada and PPJV, we will develop Real-Time-Rail (RTR) funding and defunding procedures to ensure adequate liquidity management practices are in place to settle member payment items.

Payments

We will advance payments modernization initiatives to support credit unions' evolving needs and strengthen the efficiency and reliability of the payments ecosystem. Aligned with Payments Canada timing, SaskCentral will participate in RTR Industry Solution Assurance to validate Payments Canada's readiness. Following industry timelines and progress by Payments Canada, we will collaborate with our partners and champion credit unions to be ready to onboard to RTR in Payments Canada's third wave (anticipated for April 2027).

Additionally, in partnership with PPJV and the Group Clearer, a Future State Retail Batch assessment will be completed to understand the implications for group clearing collateral and payments processing.

Clearing and Settlement

SaskCentral's overarching objective is to determine the feasibility of becoming a direct participant in Payments Canada's payment systems post-2026, creating the opportunity for direct access, more effective liquidity management, and contained settlement risk for Saskatchewan credit unions. We will fully investigate alternative streams to move in this direction, developing transitional and operational readiness plans for the best path forward. If determined appropriate to proceed, the focus will shift to seeking regulatory approval and execution and engagement with stakeholders, including credit unions, CUDGC, PPJV and the rating agency. In addition, internal settlement processes and system changes will be implemented in line with PPJV program timing, ensuring minimal disruption to credit unions and agreements related to funding, defunding, and Clearing & Settlement Services will be identified to reflect RTR operations.

Strategic Investees

SaskCentral will execute on its Strategic Investee Management (SIM) Performance Plan, ensuring alignment between ownership of the investees and SaskCentral's purpose, while providing value to credit unions. Through our ownership and role on the board of PPJV, we will ensure clarity exists on the governance of that entity and support PPJV in delivering upon its Strategic Implementation Plan for all payment streams, as well as RTR readiness on behalf of Saskatchewan credit unions.

MANAGEMENT DISCUSSION AND ANALYSIS**Accounting Matters****Critical Accounting Policies and Estimates**

The accompanying consolidated financial statements have been prepared in accordance with the IFRS® Accounting Standards. The material accounting policies used in the preparation of the consolidated financial statements are described in note 2. The preparation of the consolidated financial statements requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, income and expenses at year end. Critical accounting estimates and judgments are described in note 2 of the consolidated financial statements.

Changes in Accounting Policies

A number of new accounting standards are effective for annual reporting periods beginning after January 1, 2026, and earlier application is permitted. However,

SaskCentral has not early adopted any new or amended accounting standards in preparing these consolidated financial statements. SaskCentral does not expect the new or amended accounting standards to have an impact on SaskCentral's consolidated financial statements, with the exception of the following:

IFRS 18, Presentation and Disclosures in Financial Statements, will replace IAS 1, Presentation of Financial Statements, and applies for annual reporting periods beginning on or after January 1, 2027. The new standard introduces requirements to present specific categories and defined subtotals in the statement of profit or loss, provides disclosures on management defined performance measures in the notes to the financial statements, and improves aggregation and disaggregation. SaskCentral anticipates that the application of the new standard will have an impact on the presentation of the consolidated financial statements when it is applied in future periods.

MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING**To the Members of Credit Union Central of Saskatchewan**

Management has responsibility for preparing the accompanying consolidated financial statements and ensuring that all information in the annual report is consistent with the consolidated financial statements. This responsibility includes selecting appropriate accounting principles and making objective judgements and estimates in accordance with IFRS® Accounting Standards.

In discharging its responsibilities for the integrity and fairness of the consolidated financial statements management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets safeguarded and proper records maintained. The system of internal controls is further supported by Internal Audit, which regularly reviews all aspects of SaskCentral's operations. The Board of Directors and the Audit and Risk Committee are composed entirely of directors who are neither management nor employees of SaskCentral. The Audit and Risk Committee is appointed by the Board to review the consolidated financial statements in detail with management and to report to the Board prior to its approval of the consolidated financial statements for publication.

Credit Union Deposit Guarantee Corporation (CUDGC) of Saskatchewan reviews the activities of SaskCentral to ensure compliance with the *Cooperative Credit Associations Act (Canada)* and the *Credit Union Central of Saskatchewan Act, 2016*, to ensure the safety of depositors and members of SaskCentral and to ensure that SaskCentral is in sound financial condition. Their findings are reported directly to management.

External auditors are appointed by the members to audit the consolidated financial statements and report directly to them; their report is presented separately.



Sean Lesy,
Chief Executive Officer



Cheryl Maksymiw,
Chief Financial Officer / Chief Risk Officer
March 4, 2026

AUDIT AND RISK COMMITTEE REPORT TO THE MEMBERS**To the Members of Credit Union Central of Saskatchewan**

The purpose of the Audit and Risk Committee is to ensure an independent review of SaskCentral's financial operation in areas deemed necessary to maintain the integrity of financial data, adequacy of internal controls and adherence to sound financial practices.

The Audit and Risk Committee, composed of four directors independent of management, meets at least quarterly and provides a report to the Board of Directors on its activities following every meeting. The Audit and Risk Committee reviews the annual consolidated financial statements with management and recommends their approval to the Board of Directors.

The Audit and Risk Committee requires management to implement and maintain appropriate internal control procedures, and reviews, evaluates and approves those procedures. Annually, management prepares amendments to the financial management policies, which are reviewed by the Audit and Risk Committee. As part of its mandate, the Audit and Risk Committee monitors management's adherence to the financial management policies. In addition, any significant transactions that could affect the well-being of SaskCentral are reviewed by the Audit and Risk Committee.

The Audit and Risk Committee recommends the appointment of the external auditor and reviews the terms of the external audit engagement, annual fees, audit plans and scope, and the audit summary report. The Audit and Risk Committee meets with the Chief Internal Auditor to review and approve audit plans, and reviews reports from Internal Audit on the effectiveness of the internal control environment. Both the external auditor and Internal Audit have free access to, and meet periodically with, the Audit and Risk Committee to discuss their findings.

Management provides the Audit and Risk Committee with certifications on its compliance with the Credit Union Deposit Guarantee Corporation (CUDGC) requirements. Also, management letter recommendations received from CUDGC are reviewed by the Audit and Risk Committee.

**Mark Lane**

Chair, Audit and Risk Committee
March 4, 2026



SaskCentral's head office is located in Regina, on Treaty 4 land and within the traditional territory of the Métis.

Saskatchewan credit unions serve members and communities associated with Treaties 2, 4, 5, 6, 8 and 10. This includes the traditional lands of the Nêhiyawak (Plains Cree), Nahkawiniwak (Saulteaux), Nakota (Assiniboine), Dakota and Lakota (Sioux), and Denesuline (Dene/Chipewyan).

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